

The expansion of the Changing Futures program to The Enhanced Live Well

Decision Maker: Chief Executive

Service Area: Adult Social Care

Directorate: Adult Social Care

Report Author: Joanne Donaldson Head of Service or Discharge and Early intervention.

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Date of Decision: 05/10/2026

1. Power to make the decision

The decision is being taken under authorisation contained in Section 9C (4) – Delegations to Specific Officers of Part 3 (Responsibility for Functions) of the Council's Constitution, which permits the Chief Executive to take emergency decisions in respect of the Council's executive functions which cannot be delayed until the next Cabinet meeting.

2. Decision Sought

The decision maker is being asked to approve:

- The acceptance of the £600,000 per annum of the Enhanced Live Well Grant as identified in the Cabinet Report for the Enhanced Live Well Service provided by the Greater Manchester Combined Authority (GMCA).
- Authority is sought for the Director of Adult Social care (DASS) to accept the Grant in its entirety.
- Seeks approval for the continuation of the existing Changing Futures Team for a further three years, following the end of the national Changing Future programme.
- Create two additional fixed-term posts to strengthen delivery of the Enhanced Live Well Model.
- For Adult Social Care to commission Voluntary Community Faith, and Social Enterprise (VCFSE) support services to support vulnerable residents to remain independent, safe and well in the community.
- Provide continued support for residents experiencing multiple disadvantage, including homelessness, substance misuse, mental ill health, domestic abuse, offending, and other complex vulnerabilities.

3. Reason for urgency

The Changing Futures Programme ended on 1 April 2026, and a decision is required to ensure continuity of support for some of Oldham's most vulnerable residents and avoid disruption to established services, relationships and referral pathways. The GMCA funding is available now to implement the Enhanced Live Well Model and must be mobilised to maintain capacity, retain the experienced workforce, and meet Greater Manchester's requirements for delivering a prevention-focused, integrated approach to supporting people experiencing multiple disadvantage.

Delay could result in loss of specialist support, increased pressure on statutory services, and missed opportunities to secure improved outcomes and cost avoidance for residents and public services.

4. Risk(s) of not taking the decision

- Loss of revenue through not accepting the grant
- Impact on the demand management objectives Adult Social Care Directorate
- Delay the implementation of the Enhanced Live Well model as part of the Live Well Neighbourhood Model
- Increased risk of harm to residents if the support is not readily available.

5. Financial impact if decision is not taken forward

- Loss of revenue through not accepting the grant
- Impact on the demand management objectives Adult Social Care Directorate

6. Statutory Officer clearances

a. Section 151 Officer

Name Lee Walsh

Date 11 September 2026

Comments

It is recommended that the Council accepts the £600,000 Enhanced Live Well Grant and continues delivery of the service model established through the Changing Futures Programme within Adult Social Care. Any delay in accepting the external funding from the Greater Manchester Combined Authority (GMCA) could create additional service and budgetary pressures for the Adult Social Care Directorate.

b. Monitoring Officer

Name: Alex Bougatef
Date: 11th September 2026
Comments:

The exercise of emergency powers should be undertaken in consultation with the Leader or Deputy Leader of the Council. However, the Council has not yet appointed a Leader or Deputy Leader for the current municipal year; it is therefore not possible to consult them. In addition, there is no certainty about when a Leader or Deputy Leader will be appointed as the Council has failed at successive meetings to do so. For the reasons given in the report, an urgent decision relating to the report is required, and it cannot wait until the appointment of a Leader and Deputy Leader at some undetermined future date.